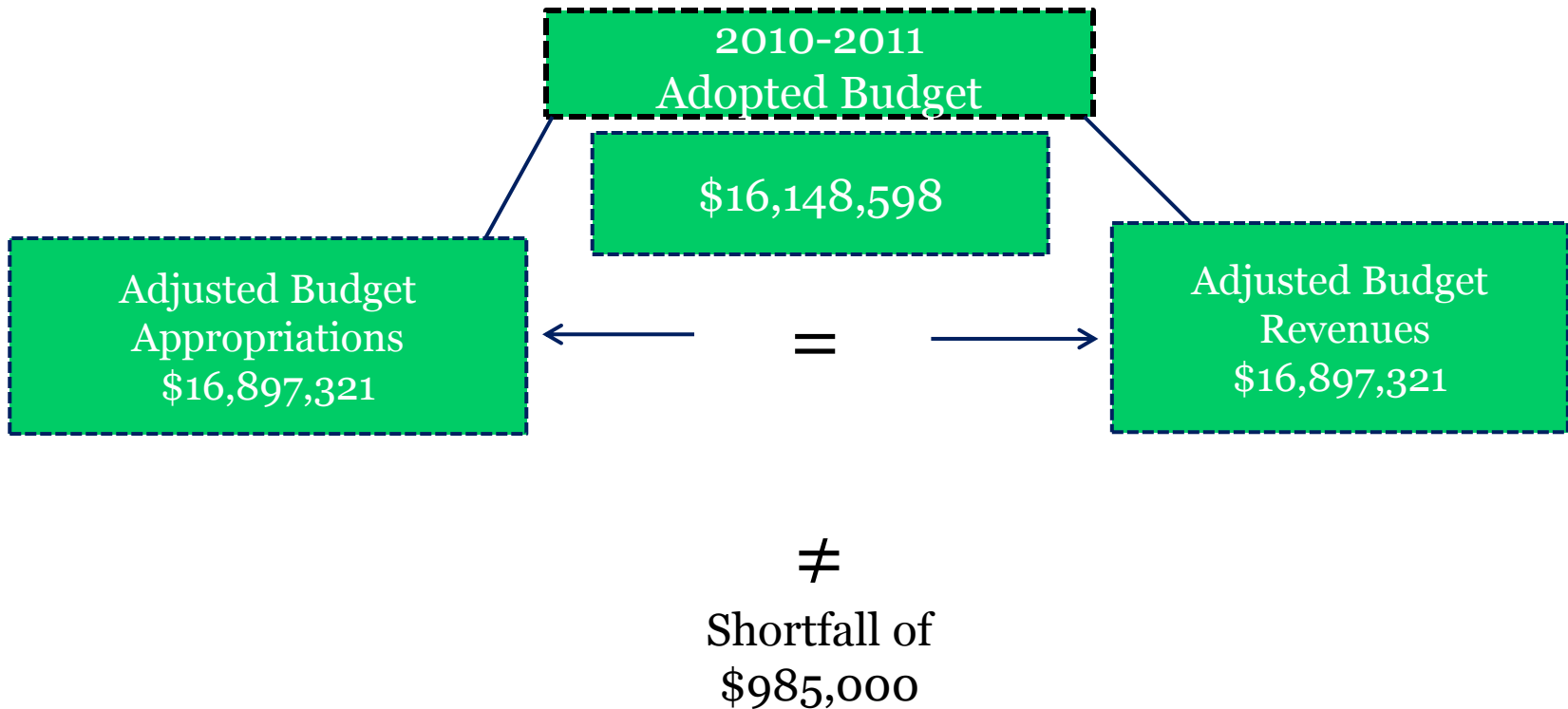


2010-2011  
and  
2011-2012  
Budget Review

**October 27, 2011**

GENERALIZATION:

- 1) The past three (3) years of Adopted Budgets have reduced appropriation & revenues. However, revenue from the State has decreased significantly.
- 2) State of New York leadership has put fiscal pressure on schools to exhaust reserve funds
- 3) State plans for consolidation since the early 1950's is resurfacing at the State level.



## Deficit: Revenues, reserves, fund balance and cash

- Reasons –
  - Unanticipated expenditures of \$845,000
    - Interfund transfer to capital fund
    - Teacher retirement incentive
    - Bond payment
  - Revenue Short Fall of \$1,079,000
    - State Aid
    - Native American Aid
    - Interest Earnings
  - Use of Restrictive and Unrestricted Fund Balance <\$939,000>
    - Unreserved Fund Balance
    - Appropriated Fund Balance
    - Encumbrances
- Impact on 2011-2012 Budget and Future Budgets
  - Reduction of Reserves
    - Not anticipated in 2010-2011 but will be used in 2011-2012 and future budget
  - Loss of Unreserved Fund Balance
  - Loss of Appropriated Fund Balance
- Emphasis needed for 2011-2012 Adopted Budget
  - Reduce expenditures (budget freeze) to –
    1. Make up appropriated fund balance at \$550,000
    2. Increase unreserved fund balance (saving) to state accepted level – 4% of 2011-2012 budget or \$644,000

## FUND BALANCE

	June 30, 2010	June 30, 2011	Used for 2011-12 Budget	June 2012
Unreserved-Undesignated	\$663,297	(\$435,262)	\$550,000	<\$985,262*>
Unreserved-Appropriated	\$450,000	-0-	-0-	-0-
Unreserved-Health Ins.	\$2,922,417	\$2,697,417	\$275,000	\$2,422,417
Reserved – Assigned Encumb.	\$448,723	\$195,606	-0-	\$?
Reserved-Unemployment	\$98,349	\$98,349	\$35,000	\$63,349
Reserved-Capital	\$300,000	-0-	-0-	-0-
Reserved-Repair	\$50,000	\$50,000	-0-	\$50,000
Reserved-Retirement	\$150,000	\$150,000	-0-	\$150,000
Reserved-Debt Service	\$869,905	\$712,503	\$225,000	\$487,503

**\*Attention to analysis of expenditures and revenues is paramount. This negative dollar amount MUST improve.**